

## Message Text

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TO AMEMBASSY BELGRADE

AMEMBASSY DAKAR

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FOLLOWING REPEAT PARIS 31137 ACTION SECSTATE USUN NEW YORK

DATED 30 DEC 74

QUOTE

LIMITED OFFICIAL USE PARIS 31137

NESCO/AIDAC

E. O. 11652: N/A

TAGS: OVIP, EAID, PORG, UNESCO

SUBJECT: VISIT OF UNESCO EMISSARY TO UN, NEW YORK, AND  
DEPARTMENT, WASHINGTON

REF: PARIS 30524

1. SUMMARY: DRAGOLJUB NAJMAN, A LEADING MEMBER OF DG  
M'BOW'S INNER CIRCLE, WILL VISIT UN IN NEW YORK BETWEEN  
JANUARY 6 AND 11 AS SENIOR EMISSARY OF M'BOW. NAJMAN  
EXPECTS TO SEE WALDHEIM, SECRETARY GENERAL OF UN AND  
PETERSEN, ADMINISTRATOR OF UNDP PLUS OTHERS ON BEHALF  
OF M'BOW. THIS ILLUSTRATES NEW STYLE OF UNESCO DG OF  
USING EMISSARY TO PAVE WAY FOR SENIOR CONTACTS BETWEEN  
DG AND OTHERS. (NAJMAN MAY BE EMERGING AS "KISSENGER"  
OF UNESCO.) IT ALSO ILLUSTRATES NAJMAN'S ROLE WITHIN  
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M'BOW'S STAFF; E.G., HE RATHER THAN FOBES, DDG, OR

JIMINEZ, RMO, BEING GIVEN THIS ASSIGNMENT. NAJMAN INTERESTED IN SPENDING ONE DAY IN WASHINGTON, BETWEEN AN EARLY AND LATE SHUTTLE FLIGHT. HE WOULD HOPE TO BE ABLE TO MEET WITH APPROPRIATE IO OFFICERS (MOREY OR BUFFUM) TO DISCUSS GENERAL MATTERS INVOLVED IN US AND UNESCO RELATIONSHIP, AND TO EXPLORE FURTHER THE FEASIBILITY DISCUSSED BETWEEN M'BOW AND PERMREP (SEE PARIS 30524) OF M'BOW VISITING US SOON IF A MEETING COULD BE SET UP AT HIGHEST US LEVEL. NAJMAN WOULD LIKE MEET APPROPRIATE AID OFFICERS TO DISCUSS DEVELOPMENT MATTERS AND UNESCO/UNDP RELATIONS.

2. NAJMAN, FROM YUGOSLAVIA, HAS BEEN DIRECTOR OF DEPARTMENT OF HIGHER EDUCATION AND TRAINING OF EDUCATION PERSONNEL. THIS IS MOST OPERATIONAL UNIT IN UNESCO, HANDLING ALMOST 40 PER CENT OF TOTAL UNESCO/UNDP PROJECTS. NAJMAN HAS LONG BEEN ONE OF TWO CLOSEST ADVISORS TO M'BOW IN M'BOW'S FORMER POSITION OF ADG FOR EDUCATION. (THE OTHER WAS JOSE BLAT GIMENO FROM SPAIN WHO IS NOW M'BOW'S CHIEF OF STAFF). NAJMAN HAS STEADILY RISEN IN UNESCO HIERARCHY SINCE LATE FIFTIES OR EARLY SIXTIES. HE WAS A SENIOR UNESCO OFFICER IN UN CONGO OPERATION. HE IS CONSIDERED LEADING AFRICAN EXPERT IN UNESCO. HE IS SHREWD AND AMBITIOUS. HE IS GENERALLY WELL THOUGHT OF WITHIN AND OUTSIDE OF UNESCO. SOME PEOPLE CONSIDER HIM TO BE THE CLASSIC "OPERATOR". HE IS A MASTER BUREAUCRAT, IN THE GOOD SENSE, STRONG IN SUBSTANCE AND WITH POLITICAL SENSITIVITY. US PERMDELEGATION HAS GOOD WORKING RELATIONSHIP WITH NAJMAN.

3. HE WAS AN EARLY ADMIRER AND STRONG BACKER OF M'BOW. THERE HAS BEEN SOME SPECULATION WHAT HIS FUTURE POSITION MIGHT BE UNDER NEW DG. SPECULATIONS HAVE INCLUDED ADG FOR EDUCATION, CHIEF OF STAFF (BUT THIS FILLED ALREADY BY BLAT GIMENO, OTHER CLOSE M'BOW ADVISER), OR DEPUTY DIRECTOR GENERAL, ESPECIALLY IF M'BOW SETS UP MORE THAN ONE DDG POST. IN THE MEANTIME, NAJMAN IS ONE OF THE HANDFUL OF SENIOR SECRETARIAT OFFICIALS WHOM M'BOW HAS RELIEVED OF THEIR REGULAR DUTIES AND HAS INSTALLED FULL TIME ON FIFTH FLOOR (EXECUTIVE SUITE) AS "KITCHEN LIMITED OFFICIAL USE

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CABINET" TO HELP HIM MAKE UNESCO A MORE EFFECTIVE ORGANIZATION.

4. NAJMAN IS IN CHARGE OF TASK FORCES SET UP TO EXPLORE FIVE MAJOR TOPICS AS FOLLOWS.

(A) HOW TO IMPROVE PERFORMANCE OF OPERATIONS, OR FIELD ACTIVITIES;

(B) RELATIONS BETWEEN REGULAR AND EXTRABUDGETARY PROGRAMS;

(C) NEW STYLE OF TECHNICAL ASSISTANCE, E.G., SHORT TERM HIGH LEVEL POLICY ASSISTANCE KEYED TO NEW REALITIES AND SENSITIVITIES OF DEVELOPING WORLD RATHER THAN TRADITIONAL MORE DIRECTIVE TYPE OF LONG TERM TECHNICAL ADVISORS;

(D) UNESCO'S CONTRIBUTION TO A NEW INTERNATIONAL ECONOMIC ORDER;

(E) NEW STRUCTURE FOR UNESCO. (THIS TASK FORCE TO START WORK AFTER OTHERS COMPLETE THEIR ASSIGNMENTS. THUS IT WILL START CONSIDERING A NEW STRUCTURE AFTER MID-MARCH AND WILL MAKE ITS RECOMMENDATIONS IN TIME FOR M'BOW TO DECIDE AND TO DISCUSS HIS VIEWS WITH EXECUTIVE BOARD IN MAY.)

5. AS INDICATION NAJMAN'S RELATIVE STATUS, HE INDICATED TO DELEGATION OFFICER THAT HE HAD ASSIGNED FOBES AS CO-CHAIRMAN TO PRESIDE OVER TWO OF CURRENT TASK FORCES, WHILE HE TAKING OTHER TWO. NAJMAN WILL HEAD UP TASK FORCE STARTING IN MID-MARCH FOR NEW STRUCTURE OF UNESCO.

6. IN DISCUSSION WITH DELEGATION OFFICER, NAJMAN DID NOT INDICATE WHAT SUBJECTS HE WILL DISCUSS WITH WALDHEIM. HOWEVER, HE WILL TAKE UP THREE MATTERS WITH PETERSEN, IN PREPARATION FOR M'BOW-PETERSEN MEETING IN LATE JANUARY. THREE UNDP AGENDA ITEMS ARE: (A) IMPLEMENTATION BOTTLENECKS IN UNESCO FIELD PROJECTS; (B) INCLUSION OF INNOVATIVE LIMITED OFFICIAL USE

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TIONS WITHIN UNDP FINANCED PROJECTS; AND (C) UNESCO FIELD REPRESENTATION SO AS TO ALLOW IT TO BECOME A MORE EFFECTIVE PARTICIPANT IN THE UNDP COUNTRY PROGRAMMING PROCESS.

7. IN DISCUSSING POSSIBLE ONE DAY VISIT FOR NAJMAN TO WASHINGTON DURING HIS WEEK IN NEW YORK, HE EXPRESSED SOME INTEREST IN SPENDING ONE DAY WITH APPROPRIATE STAFF IN STATE/IO AND IN AID. VARCHAVER, UNESCO'S LIAISON MAN IN NEW YORK, WILL BE CONTACTING STATE/IO AND AID TO SEE ABOUT MEETING POSSIBILITIES. US PERMDEL UNESCO ALSO SUGGESTS MEETING WITH AMBASSADOR SCALI WHILE NAJMAN IN NEW YORK.

8. NAJMAN WOULD BE INTERESTED IN MEETING WITH IO/UNESCO

BUT ALSO WITH MOREY AND BUFFUM TO DISCUSS GENERAL US/ UNESCO MATTERS INCLUDING CONSTRAINTS AND POSSIBLE ACTION BY DG FOLLOWING ON RECENT ISRAEL RELATED RESOLUTIONS OF 18TH GC AND OF SUBSEQUENT US CONGRESSIONAL ACTION RE UNESCO. ALSO NAJMAN WOULD LIKE EXPLORE FURTHER THE POSSIBILITY REPORTED IN PARIS 30524 OF EARLY MEETING BETWEEN M'BOW AND PRESIDENT. M'BOW IS MAKING SERIES OF QUIET VISITS TO VARIOUS CHIEFS OF STATE AND WOULD BE INTERESTED IN MEETING WITH PRESIDENT IF US WISHES TO HAVE SUCH MEETING. M'BOW HAS RECEIVED INVITATION TO ADDRESS AMERICAN COUNCIL OF EDUCATION IN WASHINGTON ON FEBRUARY 27, SO THIS COULD PROVIDE OPPORTUNITY FOR SUCH MEETING IF DEPARTMENT THINKS IT APPROPRIATE AND TIMELY.

9. IF, IN DEPARTMENT'S BEST JUDGMENT, IT WOULD BE USEFUL, CONSIDERATION SHOULD ALSO BE GIVEN DURING NAJMAN'S STOPOVER IN WASHINGTON FOR HIM TO MEET WITH SELECTED PEOPLE ON HILL. NAJMAN CAN SPEAK KNOWLEDGEABLY ON UNESCO, BUT MORE IMPORTANTLY IT COULD GIVE HIM BASIS TO CONVEY TO M'BOW THE MOOD AND OUTLOOK OF KEY CONGRESSIONAL FIGURES RE UNESCO.

10. NAJMAN WOULD ALSO BE INTERESTED DURING HIS ONE DAY STOPOVER WASHINGTON IN MEETING WITH GORDON EVANS AND OTHER APPROPRIATE AID PERSONNEL TO DISCUSS DEVELOPMENT, LIMITED OFFICIAL USE

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AND UNESCO'S ROLE AND RELATIONSHIP WITH UNDP. NAJMAN

HAS BEEN INFORMED OF PRIOR MEETING OF WHO DG AND AID ADMINISTRATOR AND OF POSSIBILITIES OF FUTURE SIMILAR MEETING WITH FAO DG. NAJMAN FEELS THAT UNESCO DG WOULD WELCOME SUCH A MEETING. IF M'BOW WERE TO MEET WITH THE PRESIDENT IN LATE FEBRUARY, CONSIDERATION MIGHT BE GIVEN TO ARRANGING A SESSION ALSO WITH AID ADMINISTRATOR AT THAT TIME.

11. IT RECOMMENDED THAT:

(A) MEETING BE ARRANGED BETWEEN NAJMAN AND MOREY AND/OR BUFFUM AS CONVENIENT BETWEEN JANUARY 6 - 11 TO DISCUSS THE GENERAL US-UNESCO SITUATION;

(B) CONSIDERATION BE GIVEN TO NAJMAN MEETING APPROPRIATE CONGRESSIONAL MEMBERS TO CONVEY TO M'BOW MOOD RE UNESCO IN US CONGRESS;

(C) MEETING BETWEEN NAJMAN AND EVANS, AID/PPC/IA, BE SET UP TO DISCUSS UNESCO'S ROLE AND EXPERIENCE WITH

UNDP;

AND

(D) CONSIDERATION BE GIVEN TO LAYING GROUNDWORK FOR  
MEETING BETWEEN DG M'BOW AND PRESIDENT IN LATE FEBRUARY.

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## Message Attributes

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